

# STRATEGIC PLAN SUMMARY: 2020-2025

**Vision:** Our vision is that livestock-keepers affected by disasters are able to protect and rebuild sustainable livelihoods. **Mission:** We promote the highest standards in programming so that livestock-keepers of all ages, genders and abilities can protect and strengthen their livelihoods before, during and after crisis.

#### **Outcome 1**

Good practice guidance widely improves the quality of humanitarian response.



- 1.1 Share evidence-based good practice guidance for quality livestock interventions.
- 1.2 Promote integration between humanitarian and development assistance.



## **Driver 1**

The need for good practice guidance for quality livestock interventions in emergencies

#### **Outcome 2**

LEGS responds to global trends and the changing nature of crises.



- 2.1 Take an informed position on key global trends.
- 2.2 Ensure the relevance of LEGS services, drawing on the LEGS community of practice.



## **Driver 2**

Global trends that influence the nature of emergencies & attitudes towards the livestock sector

### **Outcome 3**

Greater local ownership, institutionalisation and demand for the LEGS Approach.



- 3.1 Support a thriving global community of practice that promotes & applies LEGS.
- 3.2 Increase local ownership of LEGS with a focus on gender, age & social equity.
  - 3.3 Support the institutionalisation of LEGS among key actors.
- 3.4 Engage in the coordination between humanitarian bodies & networks.



## **Driver 3**

The importance of strengthening local ownership of humanitarian responses

### Outcome 4

LEGS is financially sustainable, retains its human resources, and produces high quality work.



- 4.1 Enhance LEGS' reputation& strengthen commitmentfrom stakeholders,
  - 4.2 Maintain accountable governance, advisory & management structures.
  - 4.3 Have a clear strategic direction, underpinned by funding & HR strategies.
- 4.4 Have appropriate policies based on best practices.



### **Driver 4**

The need for LEGS to translate its vision & strategy into quality results

# **About the Livestock Emergency Guidelines and Standards (LEGS)**

The Livestock Emergency Guidelines and Standards (LEGS) are a set of international standards and guidelines for the assessment, design, implementation, and evaluation of livestock interventions, in support of people affected by humanitarian crises. LEGS is recognised and promoted by a growing number of donors and networks globally, and is implemented by a broad range of operational organisations, UN agencies and NGOs. It is a member of the Humanitarian Standards Partnership (HSP).

The LEGS Handbook was first published in 2009, with a second edition in 2015. The third edition was published in 2023. LEGS draws on evidence-based good practice from around the world, which is incorporated into the Handbook, training materials and other resources. The LEGS organisation is a non-profit entity registered in the United Kingdom, managed by a Board of Trustees and supported by a small central secretariat. It also has a technical Advisory Group made up of experts from FAO, ICRC, ODI, Sphere India, and Tufts University. For more information, visit **livestock-emergency.net**.



Burkina Faso Training, 2021

# **Strategic Plan: Implementation and Monitoring**

The LEGS Strategic Plan is implemented through a detailed, time-bound action plan. By the end of year five, it is anticipated that LEGS will have made concrete progress towards localisation, so that there is a thriving global community of practice/network promoting the LEGS Approach at local and national level, accessing quality training, and supported by a Board of Trustees, an Advisory Committee and a small central secretariat.

A mid-term review of the strategy will be undertaken, and the strategy will be updated if necessary. An endterm evaluation will draw together key lessons learned and shape the next phase of LEGS.

### **CORE VALUES**

# **Empowering**

We promote and apply inclusive and participatory approaches, which enable livestock keepers to exercise control over their lives.

# **Outward facing**

We value our relationships with a wide range of actors, we respect their knowledge and experience, and we work with them in a consultative manner.

### **Evidence-based**

We are committed to continuous learning, and we respond to changes in context with flexibility and innovation.

### **Professional**

We apply the highest standards in our own performance and behaviour and maximise the impact of the resources available to us.

### **Accountable**

We ensure that LEGS is competent to deliver its mandate with the interests of livestock-keepers (affected by disasters) at the centre of its work. We take responsibility for our actions and can justify that they are appropriate.